



City of Fort Wayne

2012 Proposed Civil City Budget

Mayor Tom Henry

September 27, 2011



Mayor Henry has...

- Held spending flat.
- Balanced every budget
- Come in under budget every year.
- Scheduled City debt reduction of 41% by 2015.
- Maintained a healthy cash reserve.
- Continued to deliver high-quality, cost-effective services, even as other cities make drastic cuts.
- Maintained a safe city, crime down 14%.
- Reduced citizens' tax burden.



One of the best run cities in the country.

Reduced staffing levels by more than 9% in the past decade.

Dedicated employees doing more with less.

Saved \$7.7 million thru efficiency and innovation.

Careful, ongoing financial planning.

Constant expense monitoring ensures flat spending.

Positioned to deliver high-quality services to residents.



More People, More Area to Serve

	1999	2008	% Chg
Population	192K	252K	31%
Miles of Roads	850	1,169	37.5%
Square Miles	79	109	39%



More Demand for Services.

	1999	2010	% Chg
Fire Rescue Runs	7,507	12,574	67%
Police Dispatches	126,723*	185,937	47%
Miles of Paving	20	54	170%
Miles of Crack Sealing	11	79.5	622%
Miles of Chip & Seal	10	13.3	33%
Animals Handled	11,241	15,791	40%
Animals Adopted	966	2,265	134%

**from 2001*



Over \$7.7 Million saved since 2008.

Examples

Healthcare Plan changes	\$ 2,000,000
Joint purchasing	\$ 1,400,000
Personnel Reductions	\$ 2,000,000
Solid Waste & Recycling	\$ 1,000,000
Purchase of Quint – Equipment costs	\$ 770,000
Purchase of Quint – Overtime costs	\$ 200,000
Street Light Contract	\$ 100,000
Fleet	\$ 231,000
Total	\$ 7,701,000



Fewer Employees Do More

	2008	2012	% Chg
Non Public Safety	492.5	472.5	4.1%
Public Safety	1,032.5	1,015.5	1.6%
Total Civil City	1,525.0	1,488.0*	2.4%

*adjusted for Communications



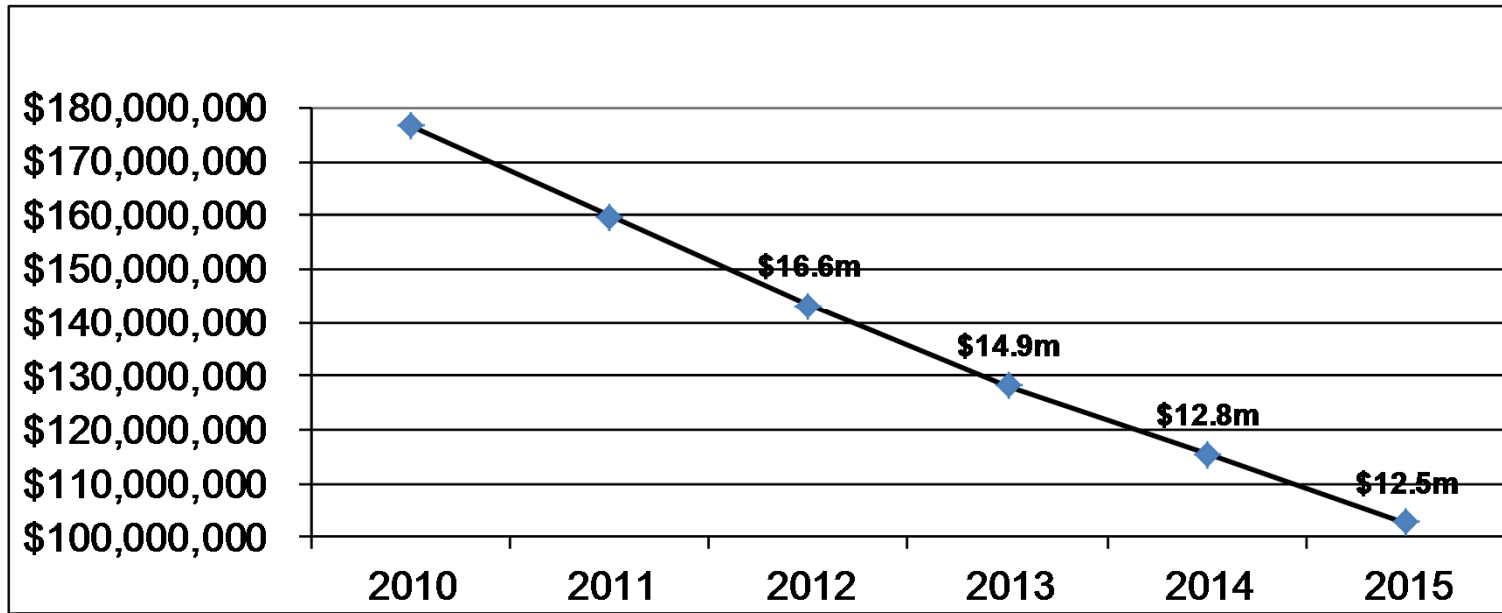
Fiscal Obligations (in millions)

<i>City of Fort Wayne</i>	
City of Fort Wayne	\$176,560
Other accounting accruals	\$ 14,146
<i>City of Fort Total</i>	
\$190,706	
<i>Other</i>	
State funded net pension obligations	\$ 93,336
City Utilities*	\$232,317
<i>Other Total</i>	
\$325,653	

*City not obligated per IC 36-9-23-18



Scheduled City debt reduction of 41% by 2015.





Where we've invested resources

	<i>Amount</i>	<i>% of Total</i>
Park	\$ 9.4	5%
Annexation	\$ 21.5	12%
Southeast development	\$ 34.5	20%
Downtown development	\$ 50.6	29%
Relocation of Police Department	\$ 16.5	9%
Infrastructure	\$ 34.6	20%
Vehicles & equipment	\$ 9.4	5%
<i>Obligations @ 12/31/2010</i>	\$176.5	100%



How do rating agencies view the City?

Ratings

S&P Rating	Investment Grade	AA-
Moody's	Investment Grade	Aa2

S&P Ratios

AVAILABLE FUND BALANCE RATIO

• City of Fort Wayne	24%	Very Strong
• S&P ratio credit range	>15%	Very Strong

OVERALL NET DEBT PER CAPITA RATIO

• City of Fort Wayne	\$1,811	Low
• S&P ratio credit range	\$1,000-2,000	Low



Income Tax Revenue Distribution

ISSUE

In 2011, local units of government statewide were overpaid income tax revenues by the State, approximately \$600 million. To reconcile the mistake, the State reduced the income tax distribution to localities.

ALLEN COUNTY

Allen County was overpaid \$34 million and the City of Fort Wayne was overpaid by \$17 million.

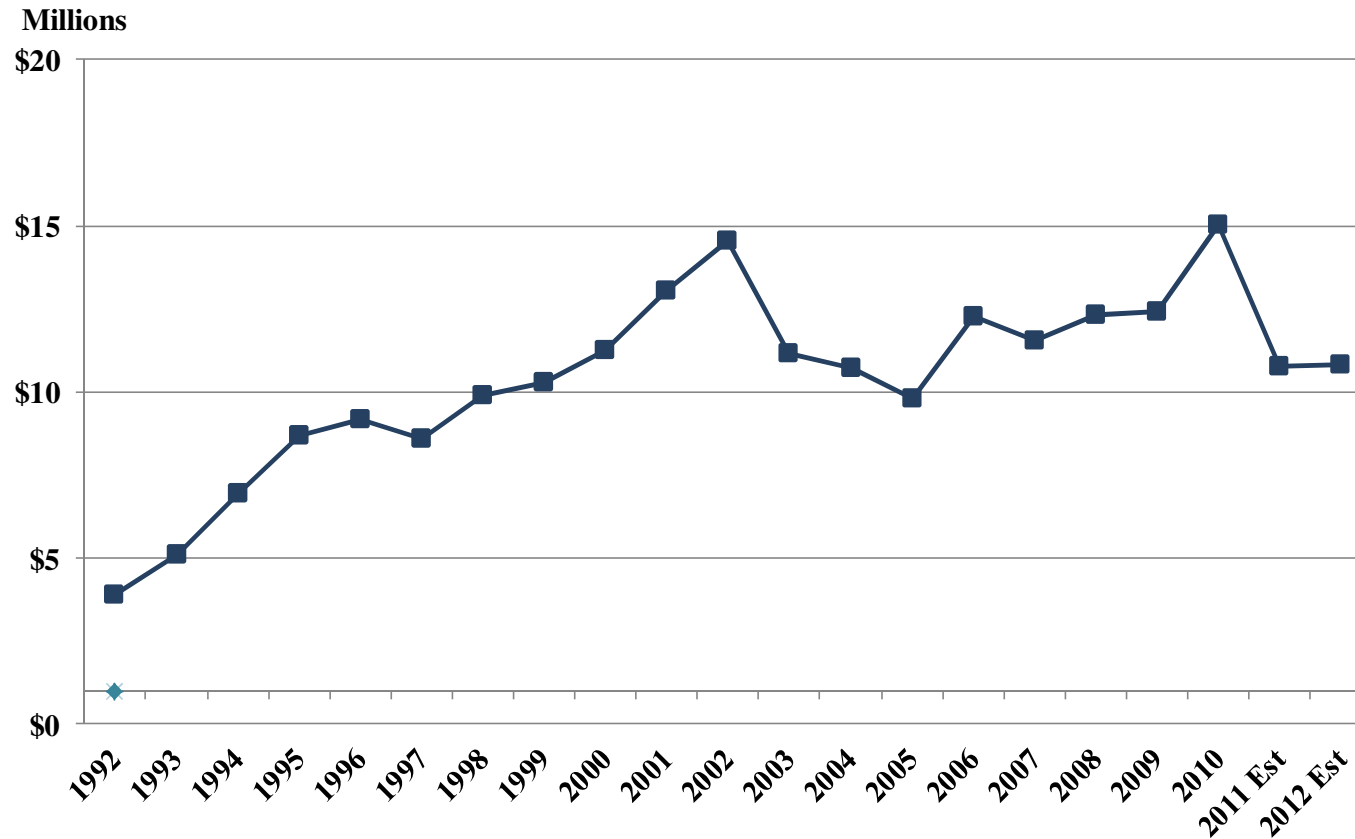
CITY OF FW

The City of Fort Wayne was overpaid in COIT by \$6.7 million.
The City of Fort Wayne was overpaid in CEDIT by \$10.3 million.

It is the City's understanding, the income tax levels will remain level until the State is reimbursed.



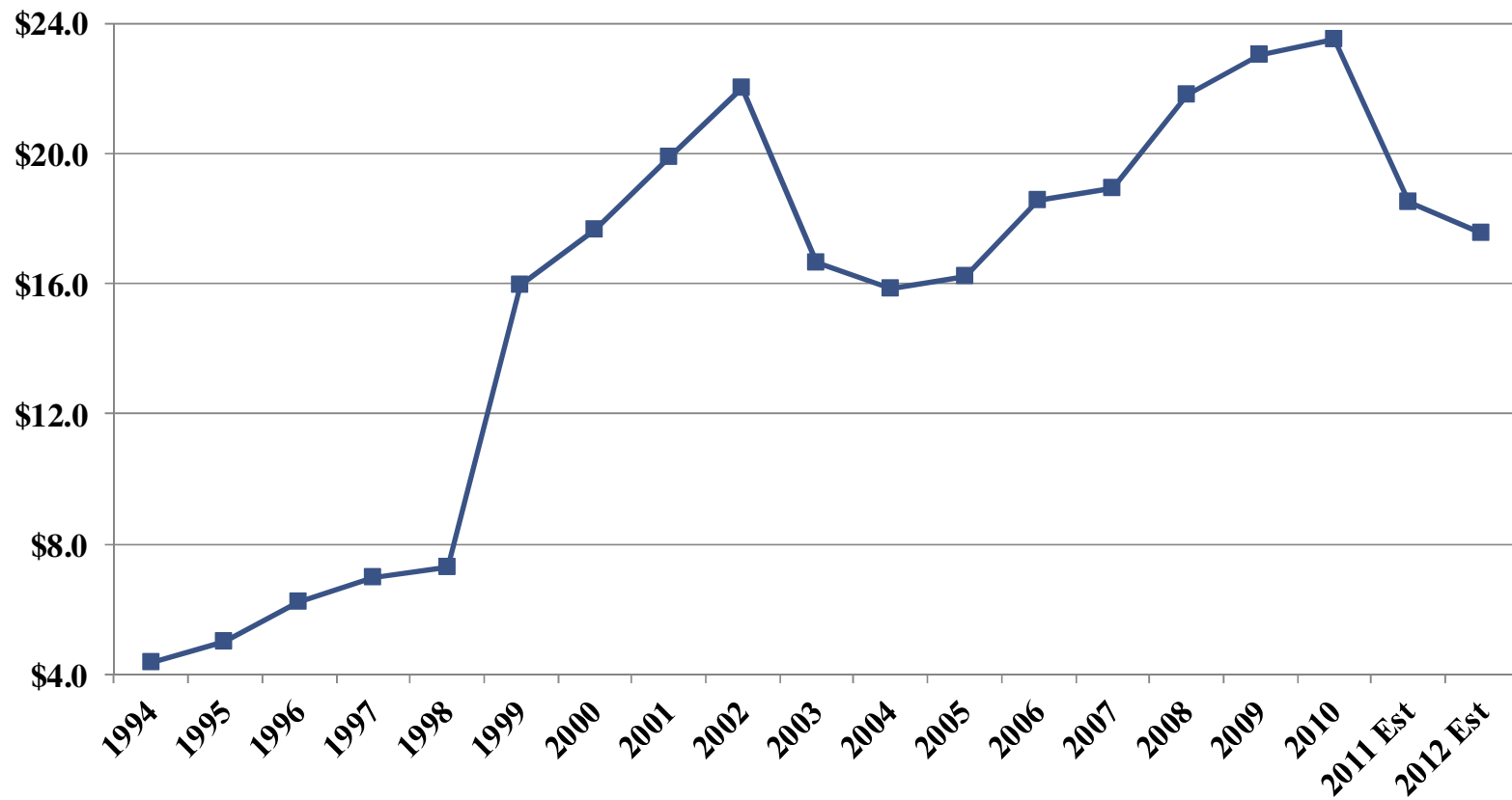
COIT Certified Distribution to City





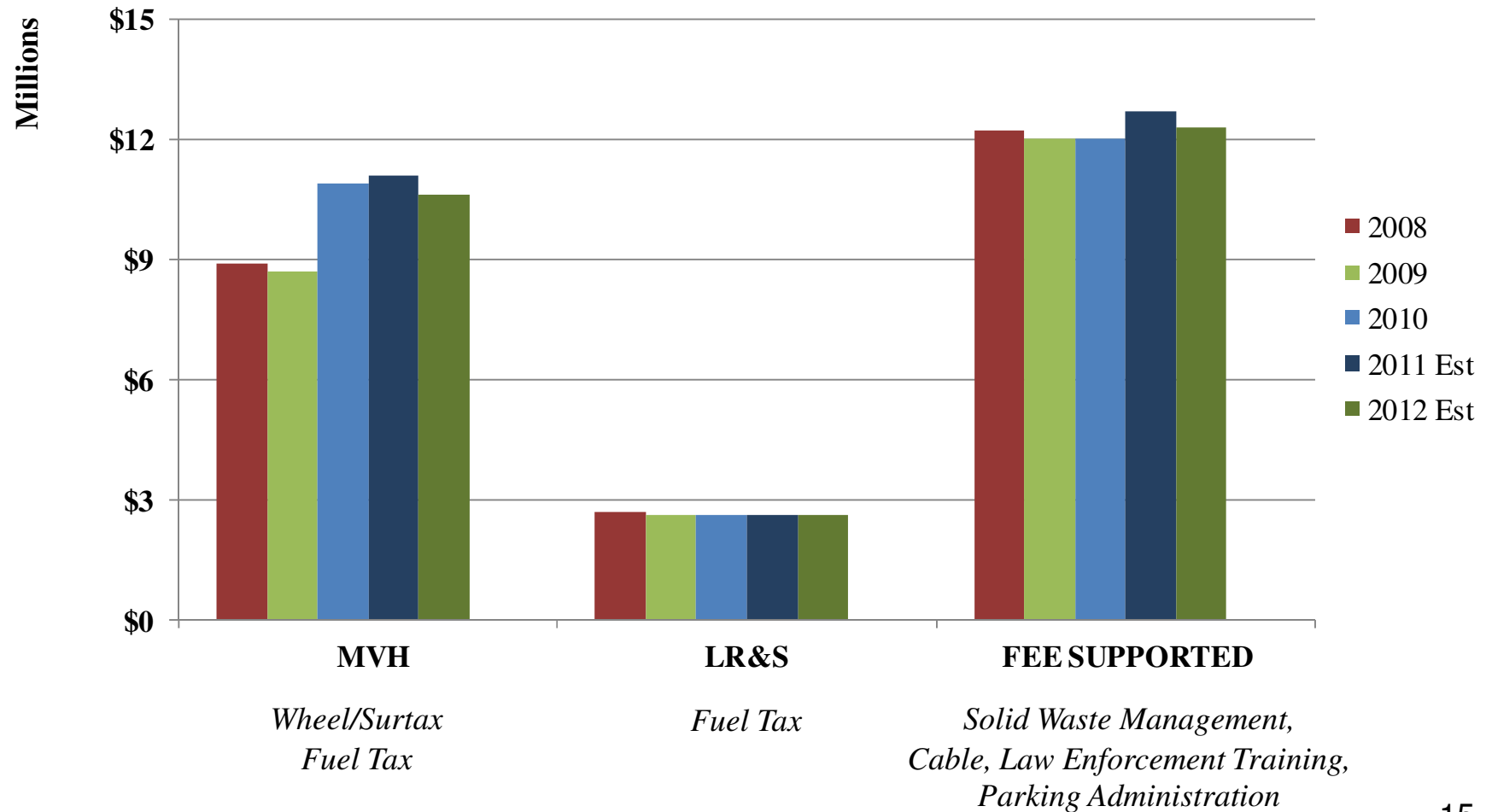
CEDIT Certified Distribution to City

Millions





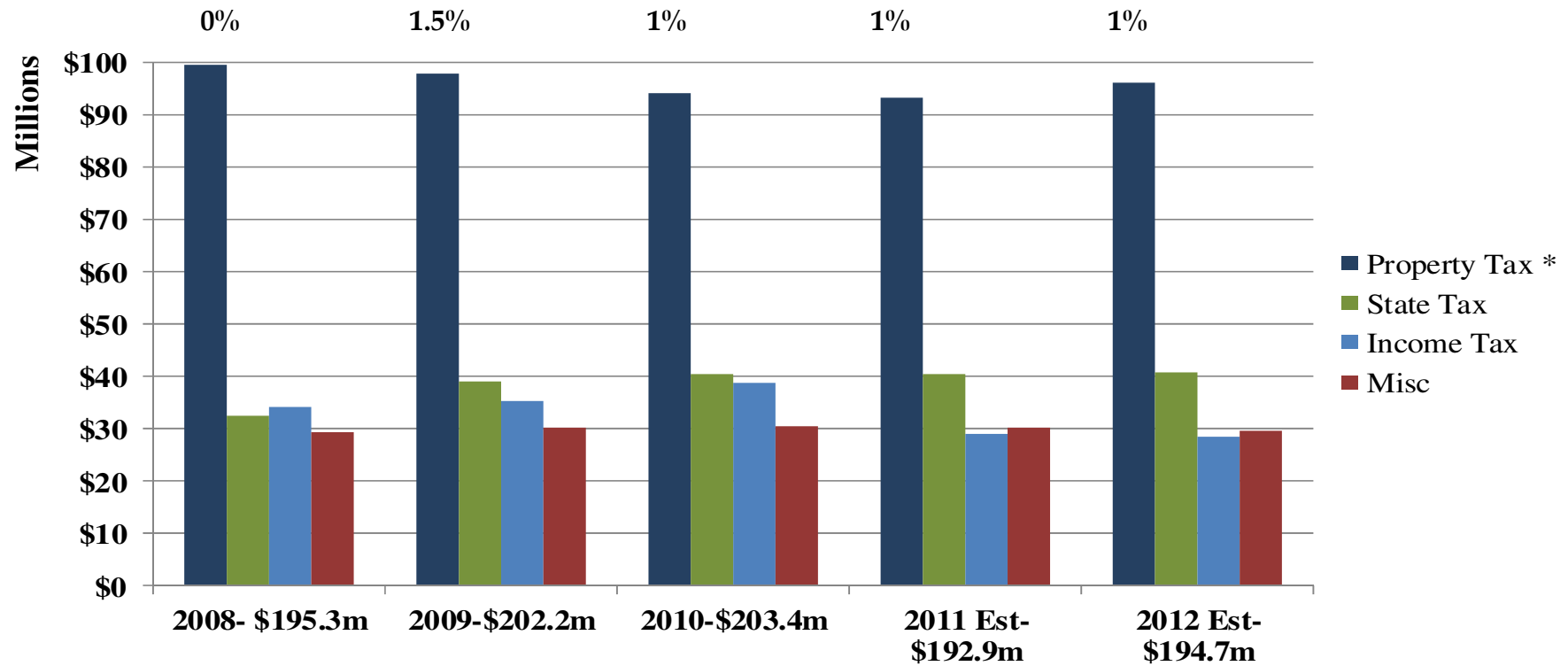
Other City Revenue Analysis by Fund Type





Total City Revenue Analysis

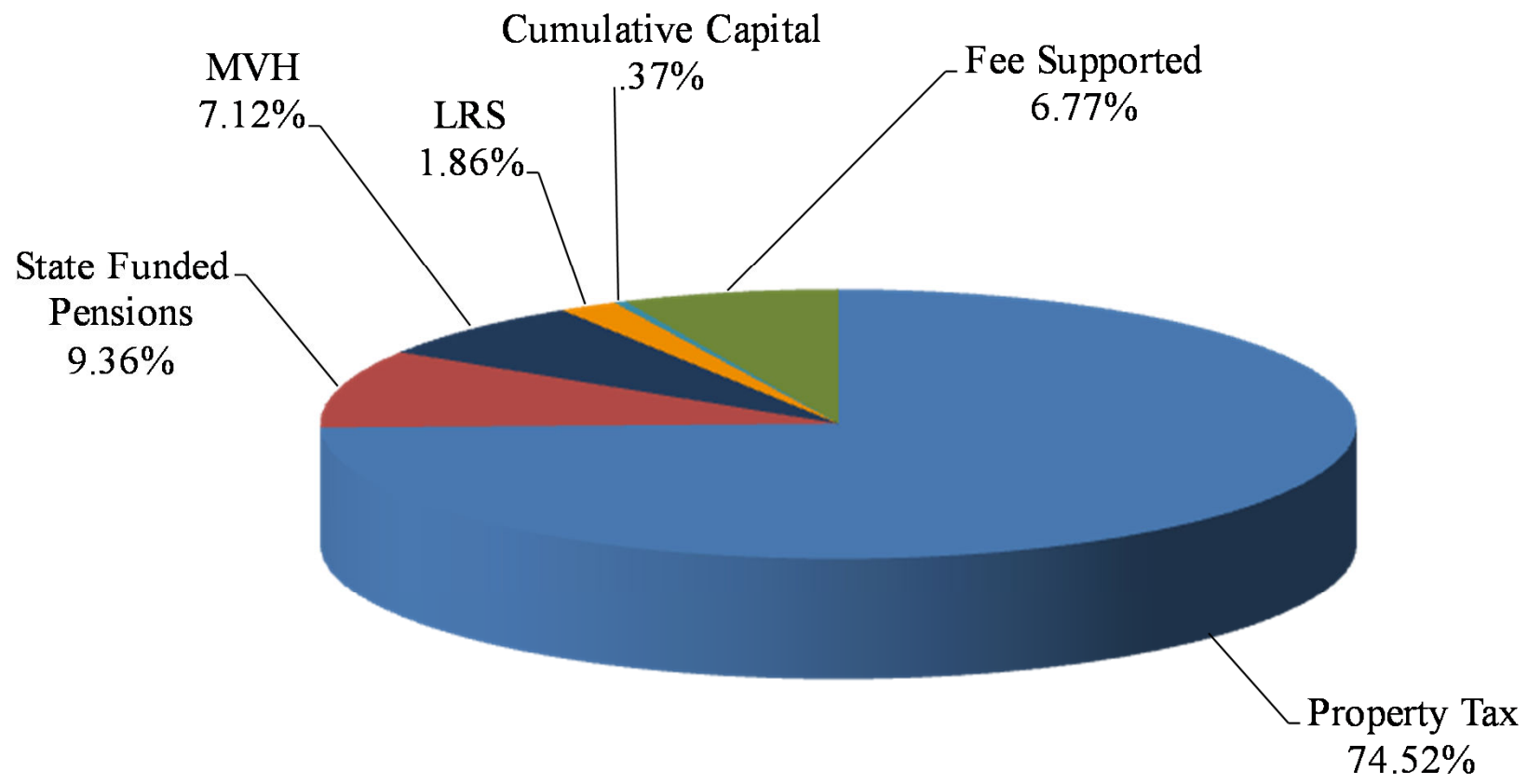
Circuit Breaker



*Property Tax Levy Net of Circuit Breaker



2012 Citywide Expenses by Fund Type



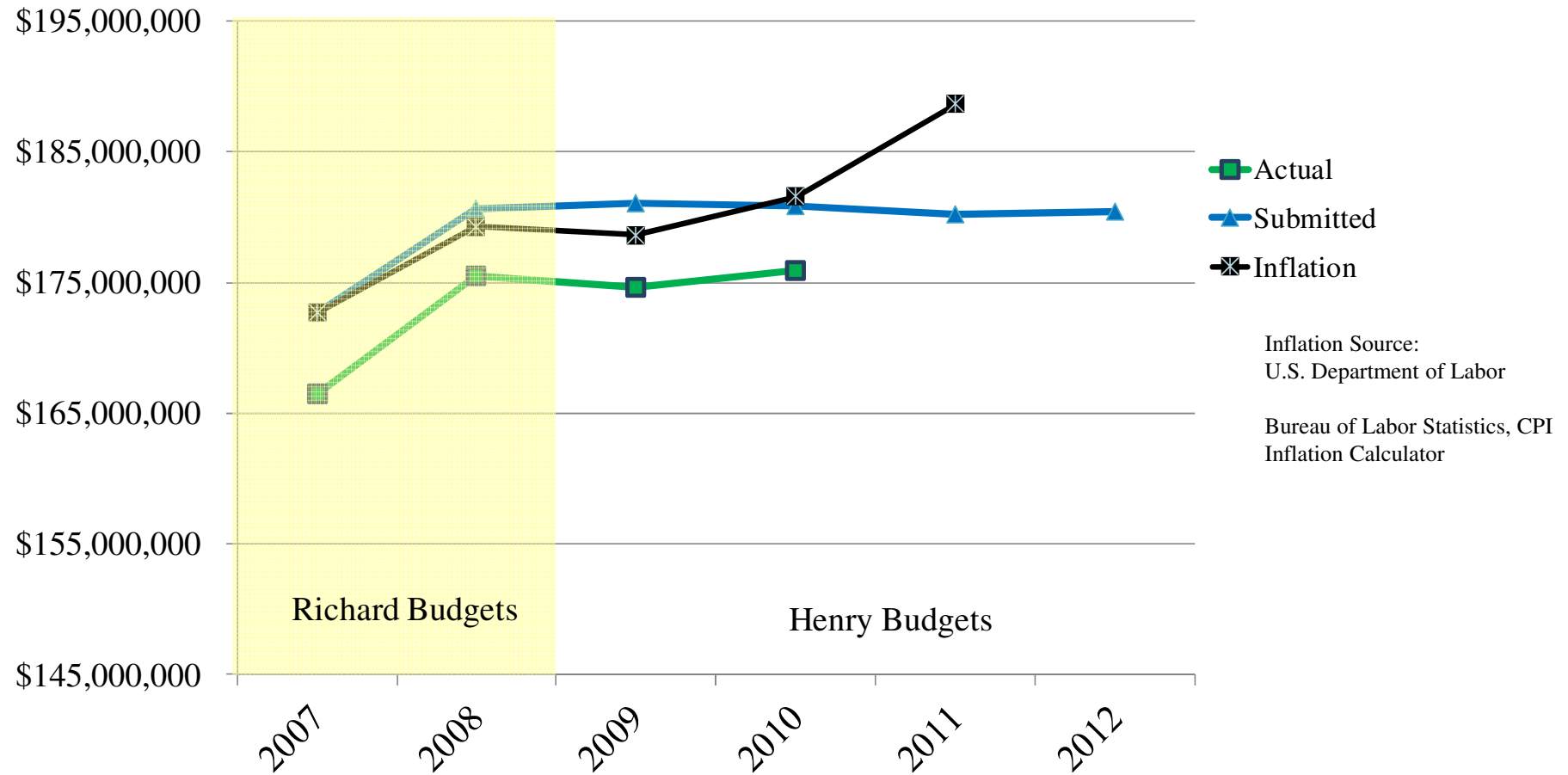


City Budget Summary

	2008	2009	2010
<i>Expense</i>			
Budget	\$180,625,566	\$181,108,895	\$180,894,466
Actual	\$175,476,031	\$174,651,561	\$175,929,253
<i>Amount Under Budget</i>	\$5,149,535	\$6,457,334	\$4,965,213

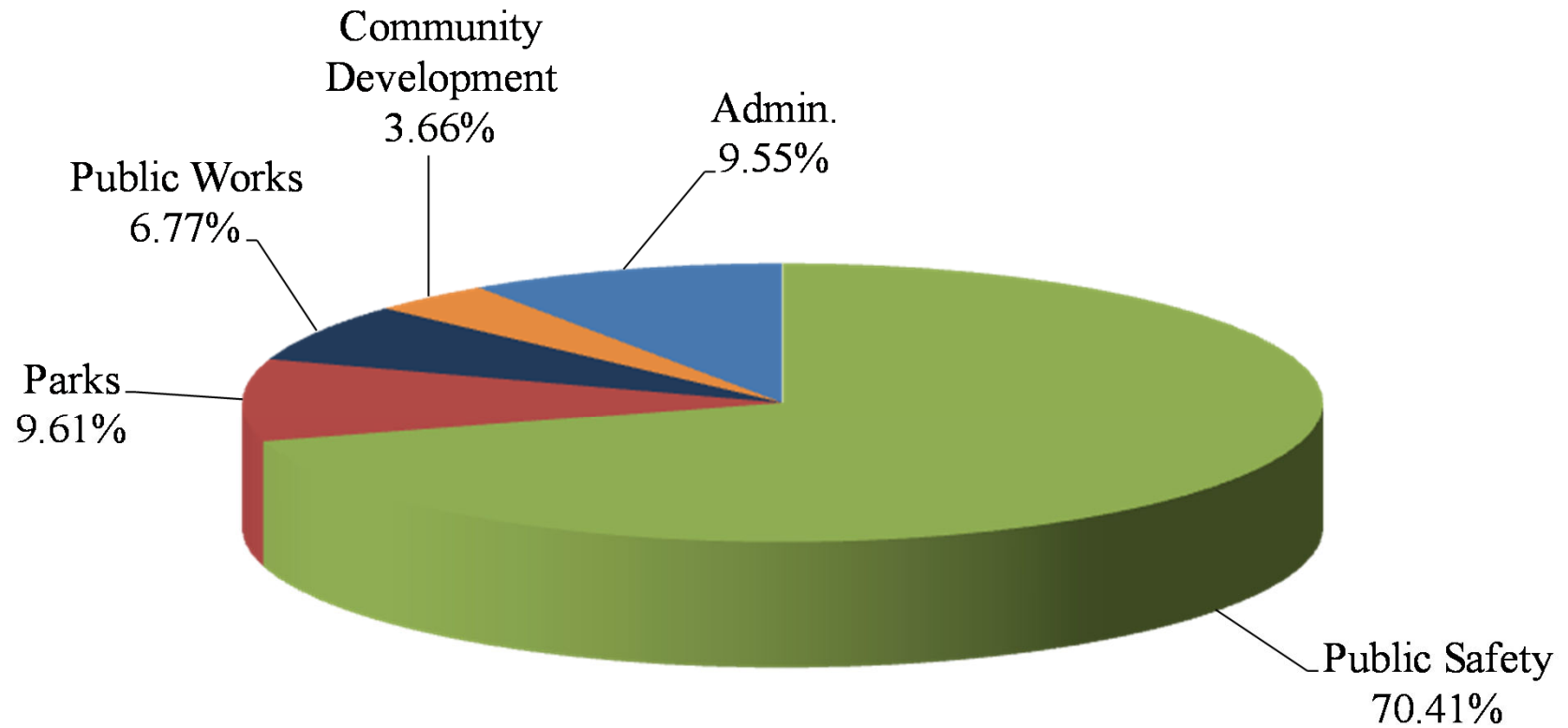


Total Budget Compared to Inflation





2012 Property Tax Expenses by Division





Property Tax Collected (in millions)

		% Reduction from 2007
2007	\$ 99.0	-
2008	\$ 98.3	0.7%
2009	\$ 94.4	4.6%
2010	\$ 92.3	6.8%



3-Year Budget vs. Actual

Property Tax Supported

	2008	2009	2010
Revenue			
Budget	\$131,629,254	\$134,575,932	\$133,964,456
Actual	\$132,059,818	\$133,280,326	\$131,856,851
	\$430,564	-\$1,295,606	-\$2,107,605
Accumulated Reduction in Revenue			-\$2,972,647

Expense			
Budget	\$133,445,413	\$134,839,675	\$133,288,710
Actual	\$129,926,976	\$130,383,907	\$130,041,649
	\$3,518,437	\$4,455,768	\$3,247,061
Accumulated Amount Under Budget			\$11,221,266



3-Year Actual Revenues and Expenses

Property Tax Supported

	2008	2009	2010
<i>Actual</i>			
Revenue	\$132,059,818	\$133,280,326	\$131,856,851
Expenses	\$129,926,976	\$130,383,907	\$130,041,649
Under/(Over)	\$ 2,132,842	\$ 2,896,419	\$ 1,815,202
	<i>Accumulated to Cash Reserve</i>		\$6,844,463



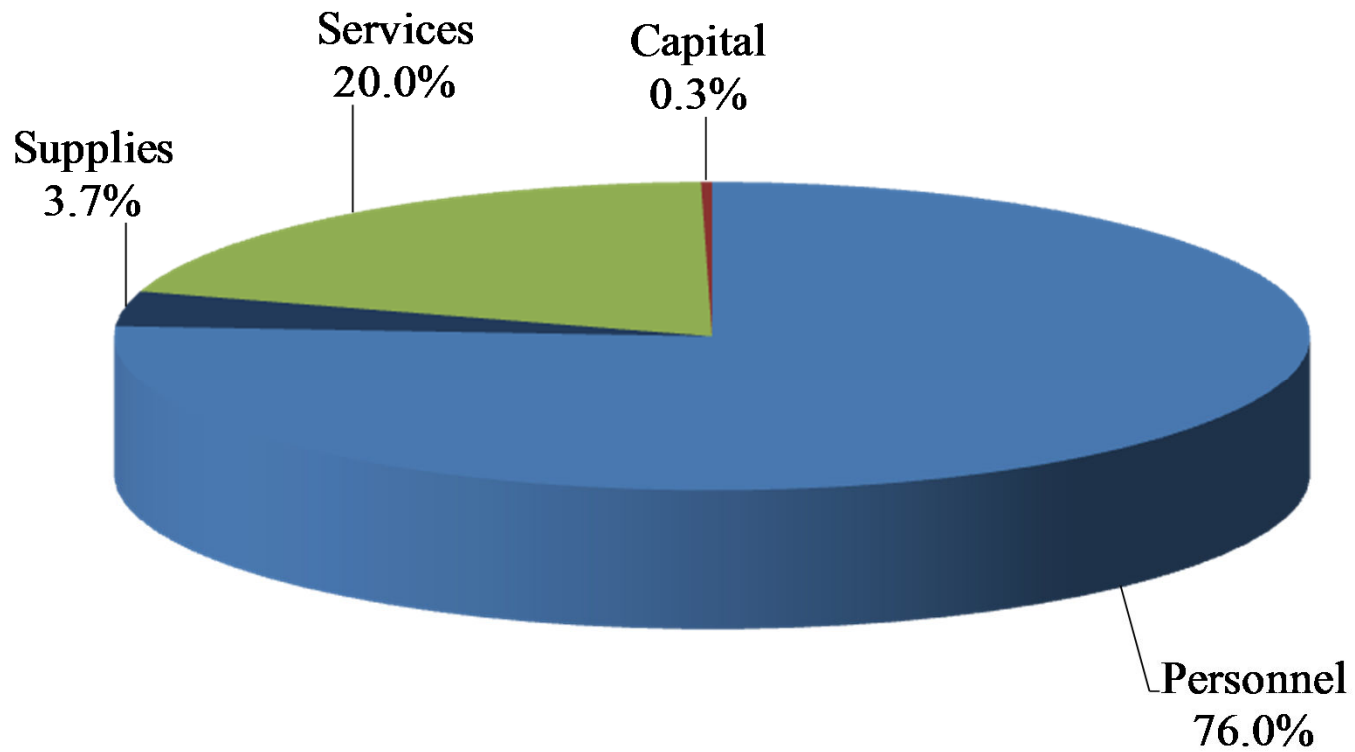
Another Balanced Budget

<i>Revenues</i>	(in millions)
Misc. Revenue	\$25.0
COIT	\$10.8
COIT Settlement	\$2.7
Property Tax Levy	\$95.9
<i>Total Revenues</i>	\$134.4

<i>Expenses</i>	(in millions)
Personnel	\$102.2
Supplies	\$4.9
Services	\$26.9
Capital	\$.4
<i>Total Expenses</i>	\$134.4



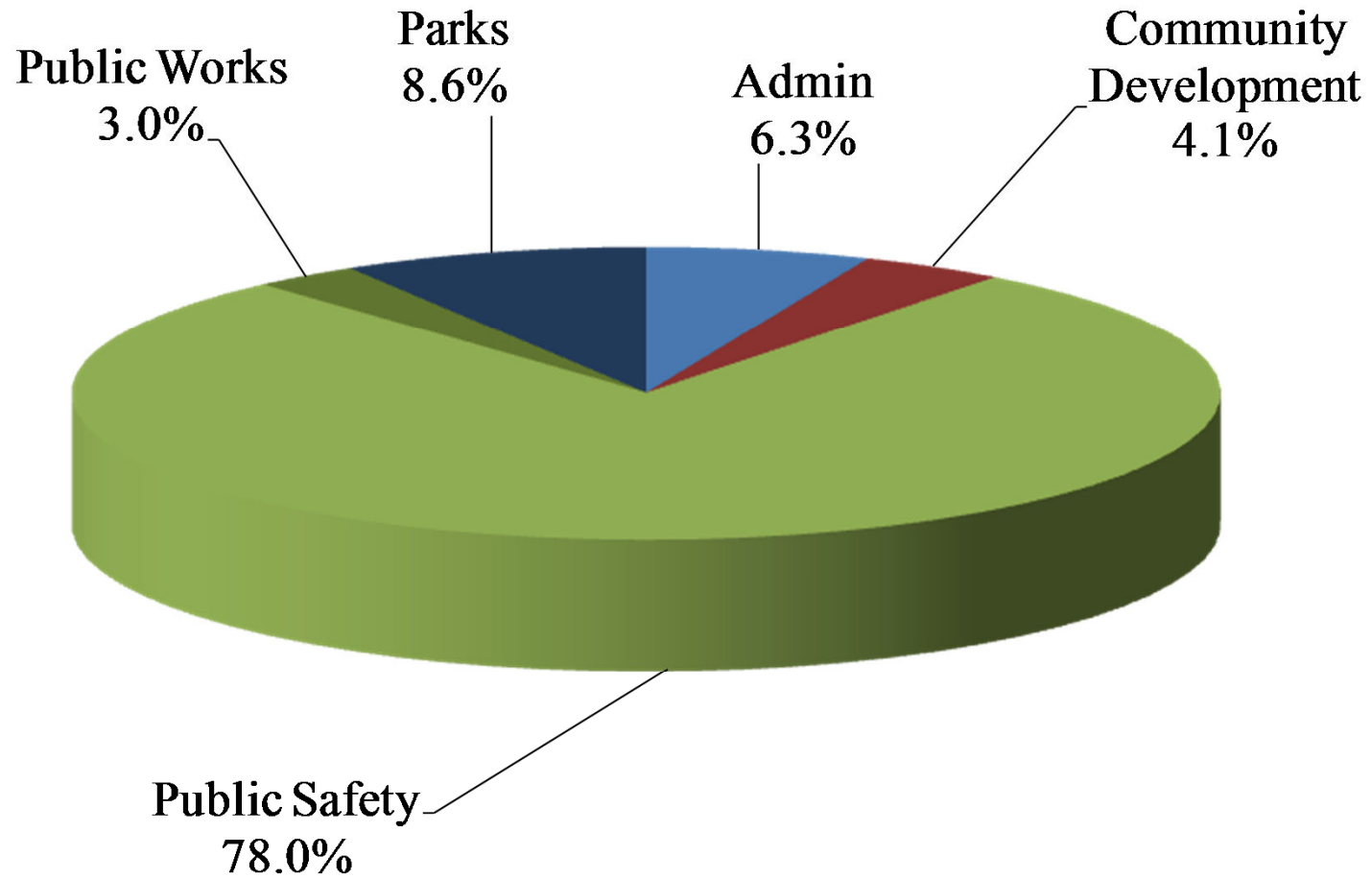
2012 Property Tax Expenses by Series





2012 Personnel by Division

(Property Tax Supported Funds)





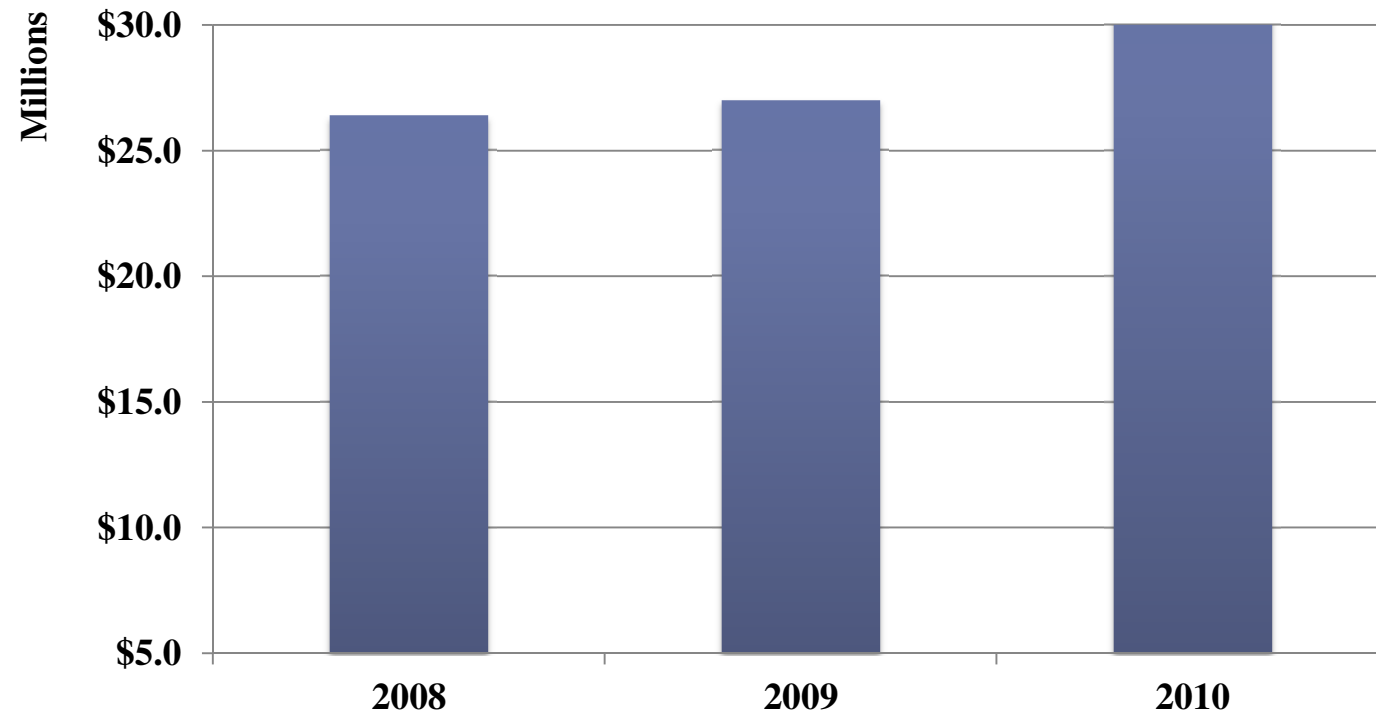
2012 Expense Analysis

	2011	2012	% Chg
City Budget	\$183.7	\$180.4	-1.79%
Property Tax Supported Budget	\$138.4	\$134.4	-2.89%

Still Doing More with Less



Fort Wayne's Cash Reserve is Healthy





Mayor Henry's Accomplishments

SERVICES

Delivers high-quality services to residents every day.

- City is safe.
- Roads are paved.
- Garbage is picked up on time, at lower rates.
- Streets are plowed of snow.
- Leaves are picked up.

SPENDING

Kept spending flat every year.

911

Merged 911 Emergency Communications.

DOWNTOWN

Spurred downtown growth with Marriott hotel & The Harrison.

SOLID WASTE

Reduced garbage fees over \$1 million.

PERMITTING

Led charge to streamline permitting.

CITIZENS SQUARE

Championed Citizens Square as one-stop shop for economic growth.

POLICE & SHERIFF

Secured new, shared space for Police Department & Sheriff .

LIGHT LEASE

Successfully resolved City Light Lease issue; over \$75 million Legacy funds to benefit community.