

Division of Community Development

Vision Statement

“To foster a vibrant, prosperous and growing Fort Wayne through extraordinary community development.”

Mission Statement

“To develop and implement creative community-based strategies to enhance economic opportunity, build strong neighborhoods, and ensure a dynamic framework for quality growth and development.”

Director’s Office

The Director’s Office provides coordination and overall direction for the Division comprised of by the following departments: Finance, Planning & Policy, Community Development Corporation of Northeast Indiana, Redevelopment, Housing Programs, Grants Administration, Neighborhood Revitalization, and Neighborhood Code Enforcement.

The division’s departments work collaboratively to coordinate and carry out activities based on the following operating principles:

Community-Based Planning - Ensure Community based planning as the foundation for all projects, resource allocation and collaboration.

Aggressive Implementation - Create and sustain an aggressive implementation strategy for all planning efforts.

Support Businesses - Sustain strong and aggressive support for business and investment and job creation.

Strategic Projects - Encourage and facilitate strategic projects that will develop, revitalize, and strengthen the Fort Wayne Community.

Community Collaboration - Pursue a stronger commitment with citizens, neighborhoods, businesses and organizations to collaborate as strategic partners in achieving community development goals.

High Performance Organization - Foster a work environment that encourages and provides for sustained personal and professional development and a commitment to innovation and excellence.

Deputy Director of Planning & Policy

Working under the Division Director, this Director oversees the implementation of integrated strategic and operational planning initiatives that enhance development opportunities and efficiencies for the City of Fort Wayne. The Deputy Director oversees the daily operations of the following departments:

Special Projects/GIS provides strategic research to assist in the direction of Division resources, management of special projects and develops/leads implementation of the Division technology strategy. It provides data, analysis, and GIS support to the Division.

Strategic Planning works to promote good stewardship of City resources through various land and planning studies, visioning initiatives, Comprehensive Plan updates, transportation studies and the promotion for orderly, fiscally sound expansion of the City through annexation.

Historic Preservation, a sub-area within this department, manages the historic and aesthetic resources of the community, working with property owners, city agencies and other groups to coordinate improvement efforts, provide technical assistance and cost-effective design solutions.

Deputy Director of Development

Working under the Division Director, this Director oversees the implementation of an aggressive development partnership between the public and private sectors. The Deputy Director oversees the following departments and provides direct liaison/support to the Fort Wayne/Allen County Economic Development Alliance and support for international trade:

Community Development Corporation of Northeast Indiana (CDC) is a city-sponsored, 501 c (6) not-for-profit business development organization. Its primary objective is to promote the growth and development of small commercial and industrial businesses in the Fort Wayne area and a nine-county area in northeast Indiana through creative business loan programs.

Redevelopment in conjunction with the Redevelopment Commission promotes and implements opportunity projects, acting as a catalyst to develop areas that have shown a cessation of growth and lack of development. This is done through techniques including real estate acquisition, site preparation and/or providing public infrastructure to the site. Financing resources generally used are Tax Incremental Financing (TIF) and Redevelopment General Obligation Bonds.

Deputy Director of Housing and Neighborhood Services

Working under the Division Director, this Director oversees the implementation of initiatives to attract and support housing investment and reinvestment in the City to promote community development and expand access to desirable housing. The Deputy Director oversees the strategic investment of public funds in neighborhood revitalization-oriented projects and programs which leverage significantly higher levels of private investment through the following departments:

HANDS is a quasi-public not-for-profit Corporation of the city organized under chapter 246 of the Indiana Acts of 1921.

Housing Programs administers the City's Home Investment Partnerships Act (HOME) Program from the federal department of Housing and Urban Development (HUD).

Grants Administration administers the City's Community Development Block Grant (CDBG) and Emergency Shelter Grant (ESG) programs from the federal department of Housing and Urban Development (HUD).

Neighborhood Revitalization plans, coordinates and directs the City's neighborhood revitalization implementation program and ancillary projects.

Director of Neighborhood Code Enforcement

Working under the Division Director, this Director oversees the daily operations of Neighborhood Code Enforcement. NCE works towards the goal of ensuring maintenance standards are met on both commercial and residential properties by cleaning up blighted areas, securing vacant structures and eliminating unsafe structures, which enhances our citizen's property values and encourages investment and development in our community.

COMMUNITY DEVELOPMENT
 Dept # 0008
 2012 BUDGET COMPARISON

	2010 ACTUAL	2011 ACTUAL THRU 30-Jun-2011	2011 REVISED BUDGET	2012 SUBMITTED	\$ INCREASE (DECREASE) FROM 2011 REVISED	% CHANGE FROM 2011 REV TO 2012
5111 TOTAL WAGES	2,370,547		2,443,870	2,464,853	20,983	0.86%
5131 PERF - EMPLOYERS SHARE	181,323		201,600	239,340	37,740	
5132 FICA	173,792		186,957	188,563	1,606	
5134 LIFE MEDICAL & HEALTH INSURAN	470,250		479,400	554,600	75,200	
5136 UNEMPLOYMENT COMPENSATION	2,386		2,441	2,466	25	
5137 WORKERS COMP INSURANCE	12,990		14,511	10,651	(3,860)	
5138 CLOTHING ALLOWANCE	7,800		8,400	-	(8,400)	
513A PERF - EMPLOYEES/PD BY CITY	70,189		71,153	71,800	647	
513R RETIREES HEALTH INSURANCE	59,400		81,600	94,400	12,800	
5161 WAGE SETTLEMENT/SEVERANCE PAY	31		-	-	-	
Total 5100	\$3,348,708	\$1,702,028	\$3,489,932	\$3,626,673	\$136,741	3.92%
5214 SAFETY ITEMS/SUPPLIES	46		150	46	(104)	
5219 OTHER OFFICE SUPPLIES	17,794		22,386	18,594	(3,792)	
5220 OFFC FURNITURE/EQUIP	800		-	-	-	
5231 GASOLINE	24,126		22,267	21,236	(1,031)	
5263 OTHER EQUIPMENT REPAIR PARTS	318		-	320	320	
5299 OTHER MATERIALS & SUPPLIES	4,291		3,940	3,320	(620)	
529C BUNKER GEAR/UNIFORMS	441		500	8,400	7,900	
Total 5200	\$47,817	\$22,607	\$49,243	\$51,916	\$2,673	5.43%
5314 CONSULTANT SERVICES	32,466		50,640	30,000	(20,640)	
531E RANDOM DRUG TESTS	-		174	-	(174)	
531K SEMINAR FEES	5,718		5,930	5,715	(215)	
531S SOFTWARE TRAINING	-		4,580	1,500	(3,080)	
531Z DOCUMENT RECORDING FEES	33,296		54,520	40,000	(14,520)	
5322 POSTAGE	32,464		27,000	26,000	(1,000)	
5323 TELEPHONE & TELEGRAPH	12,765		13,290	-	(13,290)	
5324 TRAVEL EXPENSES	6,368		11,874	9,300	(2,574)	
5326 MILEAGE	235		2,200	1,050	(1,150)	
532C CELL PHONE	2,148		1,980	2,340	360	
532L LONG DISTANCE CHARGES	735		1,044	-	(1,044)	
532V VERIZON AIR CARDS	6,588		7,320	8,292	972	
5331 PRINTING OTHER THAN OFFC SUPPL	8,725		11,003	5,709	(5,294)	
5332 PUBLIC OF LEGAL NOTICES/ADVTER	1,033		1,278	1,250	(28)	
5342 LIABILITY INSURANCE	18,995		15,176	18,836	3,660	
5356 SOLID WASTE DISPOSAL	220		216	-	(216)	
535N STORAGE COSTS	2,811		3,600	2,810	(790)	
5363 CONTRACTED OTHER EQUIPMT REPAI	5,390		5,055	4,904	(151)	
5369 CONTRACTED SERVICE	375,123		457,615	383,000	(74,615)	
536A MAINT. AGREEMENT - HARDWARE	-		28,623	-	(28,623)	
536N GARAGE CONTRACT - NONTARGET	2,010		2,893	3,719	826	
536T GARAGE CONTRACT - TARGET	19,380		21,125	27,746	6,621	
5371 BUILDING RENTAL	82,154		31,196	8,000	(23,196)	

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5374 OTHER EQUIPMENT RENTAL	14,005		12,408	14,004	1,596	
5377 CC BUILDING PARKING	820		1,060	-	(1,060)	
5391 SUBSCRIPTIONS AND DUES	6,280		6,703	6,124	(579)	
5399 OTHER SERVICES AND CHARGES	793		9,967	793	(9,174)	
539A OPERATING TRANSFER OUT	47		-	-	-	
539B MASTER LEASE	62,936		60,609	36,222	(24,387)	
Total 5300	\$733,504	\$262,640	\$849,079	\$637,314	(\$211,765)	- 24.94%
5443 PURCHASE OF OFFICE EQUIPMENT	5,258		-	4,540	4,540	
5445 PURCHASE OF COMPUTER EQUIP	-		9,104	6,000	(3,104)	
5446 PURCHASE OF SOFTWARE	524		473	2,000	1,527	
Total 5400	\$5,782	\$4,695	\$9,577	\$12,540	\$2,963	30.94%
Total	\$4,135,811	\$1,991,969	\$4,397,831	\$4,328,443	(\$69,388)	- 1.58%

Community Development & Code Enforcement 2012-2016 Capital Improvement Program

FUNDING SOURCE CODE:	GRP-Grant Pending	PT-Property Tax
CC-Cumulative Capital Fund	LE-Lease	RB-Revenue Bond
CDBG-Community Development Block Grant	InfraBd-Infrastructure Bond	ST-State Source
CEDIT-Co. Economic Development Income Tax	LRS-Local Roads & Streets	SU-Sewer Utility
CO-County Source	MISC-Miscellaneous	SWU-Stormwater Utility
FED-Federal Source	MVH-Motor Vehicle Highway	TIF-Tax Increment Financing
GOB-General Obligation Bond	PCBF-Park Cumulative Bldg. Fund	UF-User Fee
GRA-Grant Approved	PS-Private Source	WU-Water Utility

Item #	Project Title & Description	Funding Source	Expenditure				
			2012	2013	2014	2015	2016
1	Geographic Information System (GIS) Workstations	PT	6,000	-	-	6,000	-
2	Printer Replacement	PT	-	4,022	-	-	-
3	Vehicle Replacement - NCE	LE	-	51,000	68,000	51,000	-
4	GIS - Plotter	PT	-	5,000	-	-	-
5	Software	PT	2,000	2,000	2,000	2,000	2,000
6	Other Equipment - NCE Cameras	PT	4,540	4,540	4,540	4,540	4,540
TOTAL			12,540	66,562	74,540	63,540	6,540

- 1 Geographic Information System (GIS) Workstations
2012 - (2) GIS @ \$3,000/ea
2015 - (2) GIS @ \$3,000/ea - purchased in 2011
- 2 Printer Replacement
2013 - (4) DIV printer replacements @ \$800; NCE - (2) 2005 replacements
- 3 Vehicle Replacement per Fleet guidelines
2013 - replace (2) 2006 Ford Taurus' Veh #16046 & #16047, replace (1) 2003 Chevy Malibu Veh #13831
2014 - replace (4) 2007 Ford Taurus' Veh #17048, 17049, 17050 & 17051; (4) Chevy Impalas Veh #17053, 17054, 17055 & 17056
2015 - replace (3) Chevy Impalas Veh #18057, 18058, 18059
- 4 GIS - Plotter - 2013: (1) GIS @ \$5,000/ea purchased in 2009
- 5 Software - \$2,000 Misc IE: Census Data, Acrobat, and other software updates for specific uses
2012-2016 - \$2000 Misc IE: Census Data, Acrobat, and other software updates for specific uses
- 6 Other Equipment
NCE Digital Cameras - replace 10 each year