Energy and Environmental Services
(formerly known as Solid Waste Management)

The Energy and Environmental Services Department provides solid waste pickup for trash and recyclables, supports the fall leaf collection by funding the pickup and composting of leaves, manages the City’s biosolids, lime and yard waste program and serves as the central point in the City for the implementation of energy conservation, energy efficiency programs and renewable energy systems. Customers of Energy and Environmental Services include all the City’s operating departments and citizens of Fort Wayne. Specific customers of Environmental Services are residents of Fort Wayne who utilize the City’s solid waste and recycling collection programs and City operating departments that use garbage collection service and the scrap metal collection program.

Energy:

Near Term Goals and Objectives

1. Build a foundation for the City’s energy conservation, efficiency and renewable energy program.
   - Continue maintenance of the energy use tracking data bases.
   - Continue implementation of the recommendations of the Green Ribbon Commission through the City Green Team (internally focused team on energy issues) and the Implementation Work Groups that report to the City Green Team.
   - Continue monthly distribution of e-newsletters to the list serve and quarterly e-newsletters to City employees.
   - Implement energy savings in City buildings through a Guaranteed Energy Savings Contract.
   - Continue to work to meet the goals specified in the City Energy Policy, issued January 2007.
   - Develop and issue an annual progress report toward energy conservation and other “green” initiatives.

Long Term Objectives

- Implement an energy conservation culture within City operations
- Plan energy use improvements and assist with funding
- Implement use of renewable sources of energy
- Investigate City participation in carbon trading

Environmental Services:

Goals and Objectives

1. Provide excellent customer service.
   - Use customer complaints, route inspections and surveys to identify any problems with trash or recycling pickups and resolve them by working with the City’s contractor
   - No additional costs will be incurred. This is a performance improvement goal.
   - Oversee the garbage and recycling fee appeals process and make sure that citizens are billed appropriately.
   - Maintain a private hauler list for those who do not pay the garbage and recycling fee.

2. Ensure that invoices received are accurate.
   - Environmental Services will check the monthly invoices and landfill scale tickets from the contractor any discrepancies will be resolved before payment is made.
   - Environmental Services will also check the tare weights of each truck on a quarterly basis to verify the correct weights.
3. Maintain public awareness and continue education on disposal of wastes within the City.
   - Environmental Services will continue to maintain public awareness by the use of bill stuffers, on hold messages to callers and the website, focusing on garbage packaging and disposal of other waste types.

4. Offer effective, efficient, quality waste and recyclables collection service.
   - Environmental Services will continue to monitor the automated and semi-automated collection programs.

5. Initiate litter prevention to support the City goals of clean and safe.
   - Environmental Services will organize the Great American Cleanup, National River Cleanup Week, and cleanups coordinated with stake holder groups and neighborhoods
   - Effectively deal with illegal dumping situations
   - Environmental Services will coordinate with other city agencies such as Neighborhood Code Enforcement and the Department of Health to promote consistency.
   - Continue to implement Adopt-A-Street program.

Long-term goals

- Ensure the financial viability of the City’s solid waste programs.
- Continue to improve the performance of the City’s biosolids and lime reuse programs.
- Check for businesses, residential buildings with more than four units, churches, and non-profits that are using City service without paying for the service.
- Work in conjunction with Community Development and the Solid Waste District on the City’s tire program – April through November.
- The SWD will work with the Street Dept. and the Biosolids facility to improve the leaf collection and disposal programs in order to maximize efficiency and reduce costs.
- Monitor the City’s cart program and improve efficiency
- Research single stream recycling collection and the use of wheeled containers for recyclables collection
### 2009 Budget Comparison

--- | --- | --- | --- | --- | ---
5111 TOTAL WAGES | 163,048 | 171,044 | 173,557 | 2,513 | 1.47%
5131 PERF - EMPLOYERS SHARE | 10,285 | 11,728 | 12,329 | 601 | -
5132 FICA | 11,568 | 13,085 | 13,277 | 192 | -
5134 LIFE MEDICAL & HEALTH INSURANCE | 25,500 | 27,000 | 27,000 | - | -
5136 UNEMPLOYMENT COMPENSATION | 166 | 171 | 174 | 3 | -
5137 WORKERS COMP INSURANCE | 276 | 275 | 225 | (50) | -
513A PERF - EMPLOYEES/PD BY CITY | 4,898 | 5,026 | 5,102 | 76 | -

|  |  |  |  |  |  |
| Total 5100 | $215,741 | $113,039 | $228,329 | $231,664 | $3,335 | 1.46%
| 5213 COMPUTER SUPPLIES | 47 | 220 | 220 | - | -
| 5219 OTHER OFFICE SUPPLIES | 1,086 | 1,296 | 1,800 | 504 | -
| 5231 GASOLINE | 1,174 | 900 | 1,680 | 780 | -

|  |  |  |  |  |  |
| Total 5200 | $2,308 | $2,088 | $2,416 | $3,700 | $1,284 | 53.15%
| 5317 INSTRUCTIONAL SERVICES | - | 500 | 500 | - | -
| 531K SEMINAR FEES | 584 | 1,000 | 1,000 | - | -
| 5322 POSTAGE | 1,649 | 3,400 | 3,400 | - | -
| 5323 TELEPHONE & TELEGRAPH | 737 | 732 | 732 | - | -
| 5324 TRAVEL EXPENSES | 461 | 1,000 | 1,000 | - | -
| 532C CELL PHONE | 356 | 432 | 420 | (12) | -
| 532L LONG DISTANCE CHARGES | 26 | 300 | 100 | (200) | -
| 5331 PRINTING OTHER THAN OFFC SUPPL | 723 | 1,200 | 700 | (500) | -
| 5342 LIABILITY INSURANCE | 336 | 384 | 287 | (97) | -
| 5356 SOLID WASTE DISPOSAL | 7,777,323 | 7,921,546 | 7,818,184 | (103,362) | -
| 535B NEIGHBORHOOD CLEAN-UP | 13,557 | 13,275 | 18,000 | 4,725 | -
| 535C CURBSIDE RECYCLING | 1,016,220 | 1,155,132 | 1,122,460 | (32,672) | -
| 538N GARAGE CONTRACT - NONTARGET | - | 1,000 | - | (1,000) | -
| 536T GARAGE CONTRACT - TARGET | 2,203 | 2,248 | 921 | (1,327) | -
| 5377 CC BUILDING PARKING | - | - | 300 | 300 | -
| 5386 INTEREST PAID - LEASES & LOANS | 101,014 | - | - | - | -
| 5391 SUBSCRIPTIONS AND DUES | 371 | 336 | 243 | (93) | -
| 5399 OTHER SERVICES AND CHARGES | 164,692 | 263,477 | 165,673 | (97,804) | -
| 539A OPERATING TRANSFER OUT | 752,000 | 766,040 | 766,040 | - | -
| 539B MASTER LEASE | - | 438,578 | 441,693 | 3,115 | -

|  |  |  |  |  |  |
| Total 5300 | $9,832,253 | $2,988,901 | $10,570,580 | $10,341,653 | ($228,927) | - 2.17%
| 5444 PURCHASE OF OTHER EQUIPMENT | 234 | 30,000 | 64,944 | 34,944 | -
| 5445 PURCHASE OF COMPUTER EQUIP | - | 750 | - | (750) | -

|  |  |  |  |  |  |
| Total 5400 | $234 | $10,581 | $30,750 | $64,944 | $34,194 | 111.20%
| Total 5C00 | $- | $- | $- | $- | $- | -

|  |  |  |  |  |  |
| Total | $10,050,536 | $3,114,609 | $10,832,075 | $10,641,961 | ($190,114) | - 1.76%
## Energy & Environmental Services 2009-2013 Capital Improvement Plan

<table>
<thead>
<tr>
<th>FUNDING SOURCE CODE:</th>
<th>GRP-Grant Pending</th>
<th>PT-Property Tax</th>
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<tbody>
<tr>
<td>CC-Cumulative Capital Fund</td>
<td>LE-Lease</td>
<td>RB-Revenue Bond</td>
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<td>CDBG-Community Development Block Grant</td>
<td>InfraBd-Infrastructure Bond</td>
<td>ST-State Source</td>
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<td>CEDIT-Co. Economic Development Income Tax</td>
<td>LRS-Local Roads &amp; Streets</td>
<td>SU-Sewer Utility</td>
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<tr>
<td>CO-County Source</td>
<td>MISC-Miscellaneous</td>
<td>SWU-Stormwater Utility</td>
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<tr>
<td>FED-Federal Source</td>
<td>MVH-Motor Vehicle Highway</td>
<td>TIF-Tax Increment Financing</td>
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<td>GOB-General Obligation Bond</td>
<td>PCB-F-Park Cumulative Bldg. Fund</td>
<td>UF-User Fee</td>
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<td>GRA-Grant Approved</td>
<td>PS-Private Source</td>
<td>WU-Water Utility</td>
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<tr>
<th>Item #</th>
<th>Project Title &amp; Description</th>
<th>Funding Source</th>
<th>Expenditure 2009</th>
<th>Expenditure 2010</th>
<th>Expenditure 2011</th>
<th>Expenditure 2012</th>
<th>Expenditure 2013</th>
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<td>1</td>
<td>Garbage Carts - New homes, Additional carts, etc. 1,320 ($49.20 ea.)</td>
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Explanations of above (detail)

1. Per our current contract, the City has to purchase garbage carts for new homes built and for residents wanting an additional cart.
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